

Sébastien Bachollet Statement regarding ICANN Board Seat 15 (At-Large Director)

Vision

Strengthen ICANN's legitimacy, accountability and effectiveness by ensuring that the voice of individual Internet users is meaningfully represented and heard in Board decision-making, while safeguarding the security, stability, and resiliency of the DNS.

Core Principles

- **End-User Focus:** ICANN policies and operations must serve global Internet users, not only contracted parties or well-resourced stakeholders.
- **Multistakeholder Balance:** Preserve and improve ICANN's multistakeholder model
 - by a meaningful participation of all stakeholder concerned by the management of the Internet unique identifiers and
 - by ensuring equitable participation across regions, languages, gender and economic contexts.
- **Transparency & Accountability:** Decisions must be understandable, well-documented, and accountable to the community.
- **Global Public Interest:** ICANN should act consistently with the global public interest, especially for underserved and developing regions.

Strategic Priorities

1. Accountability, Transparency, and Trust

- Ensure full implementation and follow-up of Accountability and Transparency Review Team (ATRT) recommendations.
- Improve Board–community interaction, including clearer explanations of Board rationale when diverging from community advice.
- Strengthen mechanisms for community input earlier in Board deliberations.

2. Strengthening the At-Large and End-User Voice

- Reinforce the role of At-Large advice in Board and organizational decision-making.
- Support capacity building for At-Large Structures (ALSes) and individual users, especially in under-represented regions.
- Strengthen multilingualism and accessibility in ICANN processes and documentation.

3. Globalization and Inclusive Participation

- Reduce structural and financial barriers to participation for volunteers and non-commercial stakeholders.

- Support ICANN's regional engagement strategies to ensure true global representation.

4. DNS Policy and Program Oversight

- Support Internationalized Domain Names (IDNs) and Universal Acceptance as essential tools for linguistic and cultural diversity online.
- Ensure that policy implementation remains faithful to community intent.
- Secure the Application support program results particularly in underserved regions from the last round of new gTLDs.
- Contribute to a balanced review of the New gTLD Program, incorporating end-user perspectives on competition, consumer trust and choice, and abuse mitigation.

5. Internet Governance and ICANN's Role

- Defend and strengthen the multistakeholder Internet governance model in global fora.
- Clarify ICANN's mission boundaries while ensuring responsible cooperation with other Internet governance actors.
- Promote ICANN as a trusted, neutral, and technically focused global organization.
- Support the voice of Internet End Users in global fora.

Board Conduct and Contribution

- Act independently and in the best interests of ICANN as a whole, while remaining attentive to At-Large perspectives.
- Encourage consensus-driven Board discussions and respect for diverse viewpoints.
- Uphold high ethical standards, integrity, and accountability in all Board activities.

Commitment

If selected for ICANN Board Seat 15, I commit to:

- Active engagement with the At-Large community and regular reporting on Board activities.
- Listening carefully to community concerns across all regions.
- Working constructively with fellow Board members to strengthen ICANN for the benefit of all Internet users.
- Supporting and elaborating, in the (possible) framework of an ICANN holistic review, the need for a second ICANN At-Large Board seat.

This agenda reflects my experience within ICANN and my ongoing commitment to an inclusive, accountable, and user-focused ICANN.