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POLICY  
FORUM



# Setting the ALAC FY2027 Strategic Priorities

At-Large Operations, Finance and Budget Working Group (OFB WG)

11 June 2026

# What we're doing at this session

## Setting the ALAC Strategic Priorities for Fiscal Year 2027 (FY27) (1 Jul 2026 – 30 Jun 2027)

1. Revisit the FY26 Strategic Priorities
2. Review outcomes for each Strategic Objective, Goal, Strategy
3. Invite input on where and what adjustments should be made for FY27 Strategic Priorities

# 1. Revisiting the ALAC Fiscal Year 2026 (FY26) Strategic Priorities

# Revisit: ALAC FY2026 Strategic Priorities

The ICANN Strategic Plan for Fiscal Years 2026–2030 (FY26–30) focuses on four core strategic objectives to support its 2030 vision of acting as the trusted steward of the Internet's unique identifier systems.

Grounded by the ICANN Strategic Priorities for FY2026-2030, the ALAC selected 3 Strategic Objectives for FY2026 (1 June 2025 – 30 June 2026)

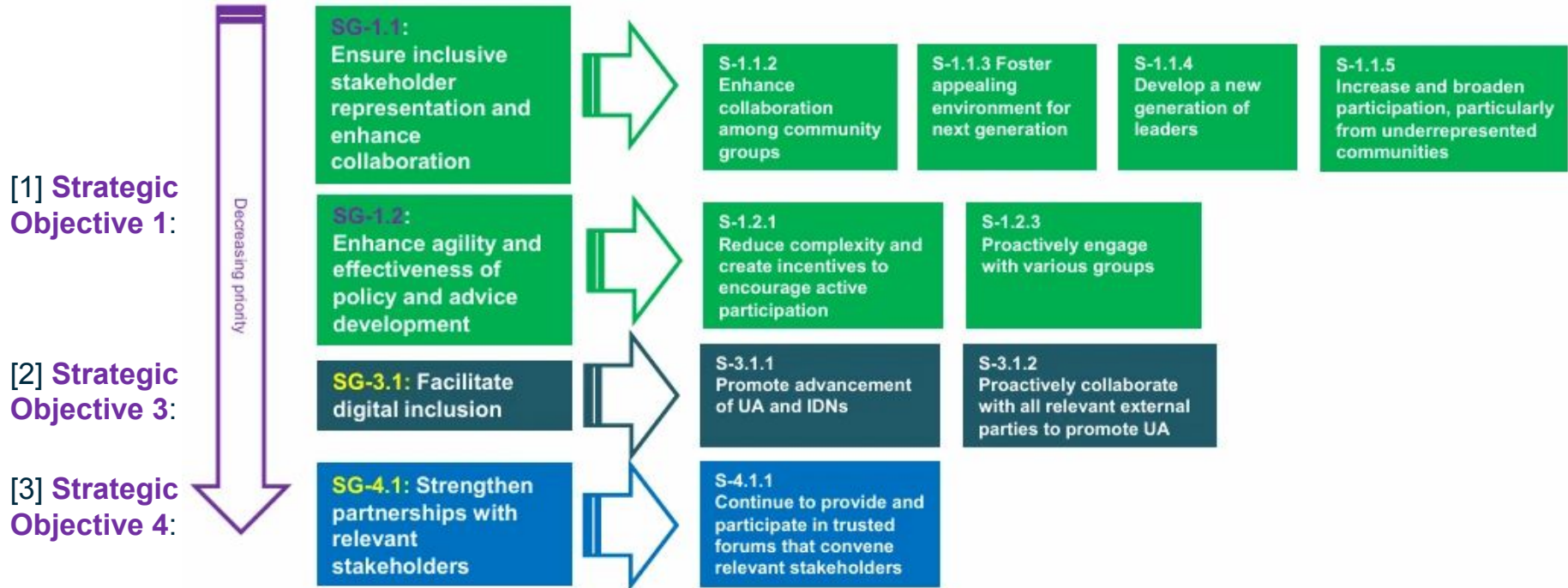
[1] **Strategic Objective 1:** Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance

[2] **Strategic Objective 3:** Collaborate with relevant stakeholders to evolve the Internet's unique identifier systems

[3] **Strategic Objective 4:** Strengthen the stability and security of the Internet's unique identifier systems

# Revisit: ALAC FY2026 Strategic Priorities

ALAC then prioritized ICANN's identified Strategic Goals and Strategies for those 3 Strategic Objectives



## 2. Reviewing outcomes for each ALAC FY26 Strategic Objective, Goal, Strategy

# Review: SO-1, SG-1.1, S-1.1.2

| Strategic Objective 1  | Strategic Goal 1.1  | Strategy 1.1.2                               |
|--|---|--|
| Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance | Ensure inclusive stakeholder representation and enhance collaboration | Enhance collaboration among community groups |

| Core Activities  | Possible Initiatives   | Outcomes  |
|--|--|---|
| Strengthen individual end-user voice in ICANN policy-making and governance matters                           | Encourage cross- RALO pilots on specific policy topics, to foster direct collaboration and the exchange of best practices between regions. | <ol style="list-style-type: none"> <li>1. <a href="#">Joint AFRALO &amp; LACRALO Webinar “ Upcoming Rounds of New gTLDs and What they mean for Africa, Latin America and the Caribbean Islands: Opportunities and Support”. 8 Oct 2025</a></li> <li>2. <a href="#">ICANN85 At-Large Preparations for 2026 Next Round of New gTLD Applications. 11 Mar 2026</a></li> <li>3. <a href="#">APF &amp; EURALO Joint Webinar: “Understanding The Role of Trusted Notifiers in DNS Abuse Mitigation”. 7 May 2026</a></li> </ol> |
| Build on participation in key fora eg. SOAC Roundtable, bilateral / cross-community engagement opportunities | Focus on relationship building / management via ALAC Appointees (scope / metrics)  | <ol style="list-style-type: none"> <li>1. <a href="#">ALAC Rules of Procedure Adjunct Document – Metrics and Remedial Actions for Appointees (adopted 12 Jan 2026)</a></li> <li>2. At-Large Fireside Chat with ALAC Liaison to the GNSO, <a href="#">16 Dec 2025</a> &amp; <a href="#">8 Dec 2025</a></li> <li>3. <a href="#">GAC-ALAC Regulatory Developments Briefing Series</a></li> <li>4. At-Large participation in CP Summit 2026</li> </ol>  |

# Provide your input via the poll

## SO-1 SG-1.1, S-1.1.2

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

**Have key aspects been omitted?**

# Review: SO-1, SG-1.1, S-1.1.3 & S-1.1.4

| Strategic Objective 1  | Strategic Goal 1.1  | Strategies 1.1.3 & 1.1.4  |
|--|---|---|
| Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance | Ensure inclusive stakeholder representation and enhance collaboration | S-1.1.3 Foster appealing environment for next generation<br>S-1.1.4 Develop a new generation of leaders |

| Core Activities                                       | Possible Initiatives  | Outcomes   |
|---|---|--|
| Strengthen engagement with ICANN Fellows and NextGens | Run an ALAC Program for NextGen and Fellows, in coordination with mentors | <ol style="list-style-type: none"> <li>1. <a href="#">At-Large call with the ICANN84 Fellows / Next Gens. 1 Dec 2025</a></li> <li>2. <a href="#">At-Large ICANN85 Debrief with the Fellows, 23 Apr 2026</a></li> </ol>   |
|   | Encourage RALOs to engage with Fellows post ICANN public meetings         | <ol style="list-style-type: none"> <li>1. AFRALO Capacity Building group led by newcomers and past Fellows</li> <li>2. <a href="#">AFRALO ICANN84 Fellows Readout. 12 Nov 2025</a></li> <li>3. <a href="#">AFRALO Think Tank - AFRALO-AfrICANN ICANN85 session - AFRALO fellows to review past AFRALO topics and present on selected topics of their choice. 9 Mar 2026</a></li> <li>4. <a href="#">APRALO ICANN84 Readout. 13 Nov 2025</a></li> <li>5. <a href="#">APRALO with ICANN85 NextGen and Fellows. 11 Mar 2026</a></li> <li>6. <a href="#">APRALO ICANN85 Readout. 31 Mar 2026</a></li> <li>7. <a href="#">Multilingual EURALO ICANN84 Readout + New Round of gTLD – The End User’s Perspective. 18 Nov 2025</a></li> <li>8. <a href="#">LACRALO ICANN85 Readout. 30 Mar 2026</a></li> </ol> |

# Provide your input via the poll

**SO-1, SG-1.1, S-1.1.3 & S-1.1.4**

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

**Have key aspects been omitted?**

# Review: SO-1, SG-1.1, S-1.1.5

| Strategic Objective 1  | Strategic Goal 1.1  | Strategy 1.1.5   |
|--|---|--|
| Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance | Ensure inclusive stakeholder representation and enhance collaboration | Increase and broaden participation, particularly from underrepresented communities |

| Core Activities   | Possible Initiatives | Outcomes   |
|---|----------------------|--|
| Encourage RALO outreach and engagement initiatives to fulfill S-1.1.5 |                      | <ol style="list-style-type: none"> <li>1. <a href="#">AFRALO FY26 Outreach &amp; Engagement Plan</a></li> <li>2. <a href="#">APRALO FY26 Outreach &amp; Engagement Plan</a></li> <li>3. <a href="#">EURALO FY26 Outreach &amp; Engagement Plan</a></li> <li>4. <a href="#">LACRALO FY26 Outreach &amp; Engagement Plan</a></li> <li>5. <a href="#">NARALO FY26 Outreach &amp; Engagement Plan</a></li> <li>6. <a href="#">APRALO ICANN84 Readout. 13 Nov 2025</a></li> <li>7. <a href="#">APRALO ICANN85 Readout. 31 Mar 2026</a></li> <li>8. <a href="#">Multilingual EURALO ICANN84 Readout. 18 Nov 2025</a></li> <li>9. <a href="#">EURALO ICANN85 Read-out. 24 Mar 2026</a></li> <li>10. <a href="#">Launch Webinar: "Strengthening Trust and Dialogue in LACRALO – The Role of the Ombuds". 23 Mar 2026</a></li> <li>11. <a href="#">LACRALO ICANN85 Readout. 30 Mar 2026</a></li> <li>12. <a href="#">Post ICANN 85 Readout during NARALO Monthly Call. 13 Apr 2026</a></li> </ol> |

# Review: SO-1, SG-1.1, S-1.1.5 (cont'd)

## Strategic Objective 1

Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance

## Strategic Goal 1.1

Ensure inclusive stakeholder representation and enhance collaboration

## Strategy 1.1.5

Increase and broaden participation, particularly from underrepresented communities

### Core Activities

### Possible Initiatives

### Outcomes

Broaden regional, economic, community and linguistic participation in ICANN

Ensure correct implementation of relevant adopted policies for the Next Round of New gTLDs, in relation to end-user needs - namely the Applicant Support Program, contention resolution reform, IDNs, and TLD variant management policies.

- |   |  |
|---|--|
| <ol style="list-style-type: none"> <li>1. <b>Participation in Subsequent Procedures Implementation Review Team (SubPro IRT) – Plenary, ASP &amp; IDN Tracks</b></li> <li>2. <b>Participation in Latin Script Diacritics PDP</b></li> <li>3. <a href="#">ALAC Statement on the Proposed Next Round Base gTLD Registry Agreement - Public Comment 1 of 2. 21 Jul 2025</a></li> <li>4. <a href="#">ALAC Statement on the Final Proceeding for Proposed Language for the Draft Next Round Applicant Guidebook (AGB). 23 Jul 2025</a></li> <li>5. <a href="#">ALAC-GAC Joint Correspondence: Urgent Review of Next Round Applicant Support Program. 15 Aug 2025</a></li> <li>6. <a href="#">Applicant Support Program Webinar for the APAC Region. 3 Sep 2025</a></li> <li>7. <a href="#">ALAC Advice to the ICANN Board on String Change/Replacement Mechanism for ASP Applicants. 11 Sep 2025</a></li> <li>8. <a href="#">Joint AFRALO &amp; LACRALO Webinar “ Upcoming Rounds of New gTLDs and What they mean for Africa, Latin America and the Caribbean Islands: Opportunities and Support”. 8 Oct 2025</a></li> <li>9. <a href="#">ALAC Advice on Bid Credit/Replacement String. 13 Oct 2025</a></li> <li>10. <a href="#">GAC and ALAC Joint Letter “Urgent Review of Next Round Applicant Support Program”. 17 Oct 2025</a></li> <li>11. <a href="#">ALAC Statement on the Proposed Next Round Base gTLD Registry Agreement - Public Comment 2 of 2. 17 Nov 2025</a></li> </ol> | <ol style="list-style-type: none"> <li>11. <a href="#">Demystifying the 2026 next round of new gTLDs application process and string types: A step by step overview. 18 February 2026</a></li> <li>12. <a href="#">ALAC Statement on the Latin Script Diacritics PDP Initial Report. 23 Feb 2026</a></li> <li>13. <b>At-Large Small Team on ALAC Objection Procedure for Next Round</b></li> <li>14. <a href="#">AFRALO- AfriCANN ThinkTank at ICANN85. 9 March 2026</a></li> <li>15. <a href="#">ICANN85 At-Large Plenary 2: At-Large Preparations for 2026 Next Round of New gTLD Applications. 11 Mar 2026</a></li> <li>16. <a href="#">ALAC Correspondence: Next Round Applicant Support Program (ASP). 20 Mar 2026</a></li> <li>17. <a href="#">ALAC Correspondence: Next Round Applicant Support Program (ASP). 17 Apr 2026</a></li> <li>18. <b>APF Multilingual Internet Webinar Series, Feb-Apr 2026</b></li> <li>19. <a href="#">ALAC Statement on the Draft Evaluation Guide for Community Priority Evaluation. 4 May 2026</a></li> <li>20. <b>AFRALO UA Day 2026, 13 May 2026</b></li> <li>21. <a href="#">ICANN86 At-Large Plenary 2: At-Large Preparations for the Next Round: Comments, Objections, and Community Engagement. 10 June 2026</a></li> </ol> |
|---|--|

# Provide your input via the poll

**SO-1, SG-1.1, S-1.1.5**

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

**Have key aspects been omitted?**

# Review: SO-1, SG-1.2, S-1.2.1

| Strategic Objective 1  | Strategic Goal 1.2   | Strategy 1.2.1  |
|--|--|---|
| Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance | Enhance the agility and effectiveness of policy and advice development | Reduce complexity and create incentives to encourage active participation |

| Core Activities  | Possible Initiatives  | Outcomes   |
|--|---|--|
| Strengthen support for At-Large policy development participation and discussions | Run capacity building initiatives on ALAC position / statement / Advice development, or to support the same | <ol style="list-style-type: none"> <li>1. <a href="#">APF Webinar: "Statement Development: Two Case Studies". 10 Sep 2025</a></li> <li>2. <a href="#">APF Fireside Chat: "Let's Talk About Participating in ICANN Working Groups". 2 Oct 2025</a></li> <li>3. <a href="#">APF Webinar: "ICANN Global Public Interest Framework". 24 Nov 2025</a></li> <li>4. At-Large Briefing Session: Informed Consensus: An Approach to At-Large Position Development <a href="#">02 Dec 2025</a> &amp; <a href="#">04 Dec 2025</a></li> <li>5. At-Large Fireside Chat with ALAC Liaison to the GNSO <a href="#">16 Dec 2025</a> &amp; <a href="#">18 Dec 2025</a></li> <li>6. <a href="#">APF Webinar: "Participating in ICANN Public Comments". 22 Jan 2026</a></li> <li>7. At-Large Fireside Chat on Participating in ICANN Working Groups <a href="#">26 Jan 2026</a> &amp; <a href="#">29 Jan 2026</a></li> <li>8. <a href="#">ICANN85 At-Large: The Art of Productive Meetings. 7 Mar 2026</a></li> <li>9. <a href="#">At-Large Webinar: "ICANN Global Public Interest Framework (GPIF) and its Relevance to At-Large". 28 Apr 2026</a></li> <li>10. <a href="#">At-Large Webinar: "GNSO PDP 101". 28 May 2026</a></li> </ol> |

# Provide your input via the poll

**SO-1, SG-1.2, S-1.2.1**

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

**Have key aspects been omitted?**

# Review: SO-1, SG-1.2, S-1.2.3

| Strategic Objective 1  | Strategic Goal 1.2   | Strategy 1.2.3  |
|--|--|---|
| Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance | Enhance the agility and effectiveness of policy and advice development | Proactively engage with governments, regulators, intergovernmental organizations and other public policy stakeholders |

| Core Activities   | Possible Initiatives   | Outcomes  |
|---|--|---|
| Map stakeholders and engagement opportunities / successes | Encourage At-Large participation in global and regional internet governance events | <ol style="list-style-type: none"> <li>1. APRALO participation in Regional APIGA 2025, Aug 2025, and various Local APIGA events</li> <li>2. LACRALO participation in LAC DNS Forum 2025, Sep 2025</li> <li>3. APRALO participation in APRI GF 2025, Oct 2025</li> <li>4. AFRALO participation in Africa DNS Forum 2025, Dec 2025</li> <li>5. APRALO participation in APNIC 61, Feb 2026</li> <li>6. LACRALO participation in ICANN Near Me, Guyana, Feb 2026</li> <li>7. LACRALO participation in CaribNOG 31, Apr 2026</li> <li>8. EURALO at EuroDIG 2026, Jun 2026</li> </ol> |
|   | Encourage RALOs to coordinate with Regional GAC and GSE for engagement / meetings  | <ol style="list-style-type: none"> <li>1. <a href="#">Applicant Support Program Webinar for the APAC Region. 3 Sep 2025</a></li> <li>2. <a href="#">ICANN82 Joint Meeting of the GAC and ALAC - WSIS+20 Outcome. 10 Mar 2026</a></li> </ol>   |

# Provide your input via the poll

**SO-1, SG-1.2, S-1.2.3**

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

**Have key aspects been omitted?**

# Review: SO-3, SG-3.1, S-3.1.1

| Strategic Objective 3   | Strategic Goal 3.1           | Strategy 3.1.1   |
|---|------------------------------|--|
| Collaborate with relevant stakeholders to evolve the Internet's unique identifier systems | Facilitate digital inclusion | Promote the advancement of Universal Acceptance and Internationalized Domain Names |

| Core Activities  | Possible Initiatives  | Outcomes   |
|--|---|--|
| Map stakeholder and engagement opportunities / successes | Initiate campaign on UA readiness of organisations through ACES and encourage amplification through RALOs | 1. At-Large UA Campaign 2025 did not proceed   |
|  | Pursue collaborative opportunities with the Universal Acceptance Expert Working Group (UAEWG) (if any)    | 1. <b><u>ALAC Statement on the Draft Guidelines for Advancing UA Adoption, 13 Apr 2026</u></b> |

# Provide your input via the poll

**SO-3, SG-3.1, S-3.1.1**

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

**Have key aspects been omitted?**

# Review: SO-4, SG-4.1, S-4.1.1

| Strategic Objective 4   | Strategic Goal 4.1   | Strategy 4.1.1   |
|---|--|--|
| Strengthen the stability and security of the Internet's unique identifier systems | Strengthen partnerships with relevant stakeholders to reinforce the shared responsibility of ensuring secure and stable Internet's unique identifier systems | Continue to provide and participate in trusted forums that convene relevant stakeholders |

| Core Activities  | Possible Initiatives  | Outcomes   |
|--|---|--|
| Convene or participate in initiatives aimed at achieving more impactful DNS abuse mitigation, name collision mitigation and minimization of end-user confusion risks | Build community capacity through Phishing course (from ACES)  | <ol style="list-style-type: none"> <li><b>ACES – Phishing Train-the-Trainer Module rolled out, May 2026</b></li> </ol>   |
|  | Encourage RALOs to use DNS Abuse education as a means to broaden participation of under-represented groups  |  |
|  | Seek, draw on data / research to support decision-making for mitigating DNS abuse, name collision, and end-user confusion risks   | <ol style="list-style-type: none"> <li><a href="#">At-Large Meets OCTO-SSR: ICANN83 ALAC-OCTO Joint Session Recap, 26 Feb 2026</a></li> <li><a href="#">ICANN85 ALAC-OCTO Joint Session, 11 Mar 2026</a></li> <li><a href="#">At-Large Webinar: An Overview on DNS Abuse Mitigation, 14 Apr 2026</a></li> </ol>  |
| Convene or participate in trusted global forums on DNS Abuse with key stakeholders to strengthen system security and stability through a multi-stakeholder approach. | Convene or participate in opportunities for periodic examination of policies requiring DNS Abuse mitigation with the goal of either refining or expanding on such policies through a multi-stakeholder approach | <ol style="list-style-type: none"> <li><b>At-Large input into GNSO Small Team on DNS Abuse Report 2025</b></li> <li><a href="#">ICANN85 At-Large Plenary: Progressing the DNS Abuse Mitigation Agenda, 10 Mar 2026</a></li> <li><b>Participation in GNSO DNS Abuse Mitigation PDP 1 on Associated Domain Checks</b></li> <li><a href="#">At-Large Webinar: At-Large Meets ICANN Contractual Compliance and NetBeacon Institute, 12 May 2026</a></li> </ol> |

# Provide your input via the poll

**SO-4, SG-4.1, S-4.1.1**

**Are the outcomes sufficient?**

**Do the Core Activities or Possible Initiatives need adjustment?**

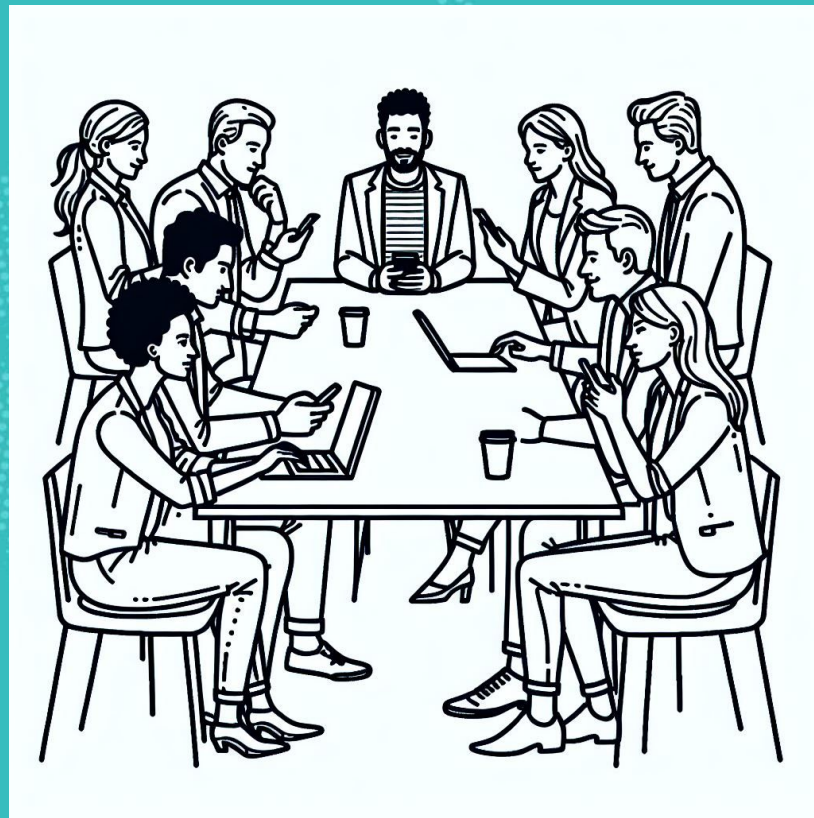
**Have key aspects been omitted?**

# 3. Inviting input on where and what adjustments should be made for ALAC FY27 Strategic Priorities

# Discussion

Let's review the  
poll results

Please share your  
observations for  
feedback



**Thank you for your participation.**

## Next Steps

ALAC to consider input and feedback received, then formulate its FY27 Strategic Priorities for adoption



[www.atlarge.icann.org](http://www.atlarge.icann.org)