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# Setting the ALAC FY2027 Strategic Priorities

At-Large Operations, Finance and Budget Working Group (OFB WG)

11 June 2026

# What we're doing at this session

## Setting the ALAC Strategic Priorities for Fiscal Year 2027 (FY27)

1. Revisit the FY26 Strategic Priorities
2. Review outcomes for each Strategic Objective, Goal, Strategy
3. Invite input on where and what revisions should be made for FY27

# 1. Revisiting the ALAC Fiscal Year 2026 Strategic Priorities

# Revisit: ALAC FY2026 Strategic Priorities

The ICANN Strategic Plan for Fiscal Years 2026–2030 (FY26–30) focuses on four core strategic objectives to support its 2030 vision of acting as the trusted steward of the Internet's unique identifier systems.

Grounded by the ICANN Strategic Priorities for FY2026-2030, the ALAC selected 3 Strategic Objectives for FY2026 (1 June 2025 – 30 June 2026)

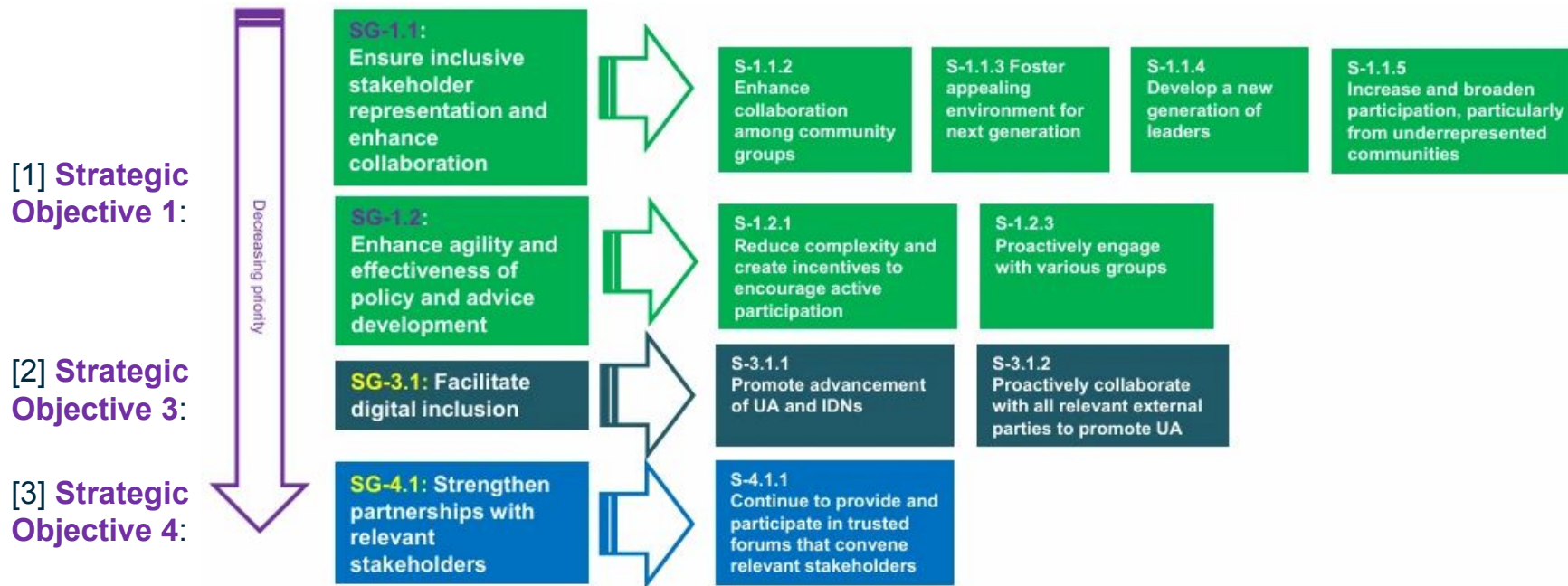
[1] **Strategic Objective 1**: Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance

[2] **Strategic Objective 3**: Collaborate with relevant stakeholders to evolve the Internet's unique identifier systems

[3] **Strategic Objective 4**: Strengthen the stability and security of the Internet's unique identifier systems

# Revisit: ALAC FY2026 Strategic Priorities

The ALAC then prioritized ICANN's identified Strategic Goals and Strategies for those 3 Strategic Objectives



## 2. Reviewing outcomes for each Strategic Objective, Goal, Strategy

# Review: SO-1, SG-1.1, S-1.1.2

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<b>Strategic Objective 1:</b> Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance	<b>SG-1.1</b> Ensure inclusive stakeholder representation and enhance collaboration	<b>S-1.1.2</b> Enhance collaboration among community groups	Strengthen individual end-user voice in ICANN policy-making and governance matters	Encourage cross-RALO pilots on specific policy topics, to foster direct collaboration and the exchange of best practices between regions.	<ol style="list-style-type: none"> <li>1. <a href="#">Joint AFRALO &amp; LACRALO Webinar “Upcoming Rounds of New gTLDs and What they mean for Africa, Latin America and the Caribbean Islands: Opportunities and Support”, 8 Oct 2025</a></li> <li>2. <a href="#">ICANN85 At-Large Preparations for 2026 Next Round of New gTLD Applications, 11 Mar 2026</a></li> <li>3. <a href="#">APF &amp; EURALO Joint Webinar: “Understanding The Role of Trusted Notifiers in DNS Abuse Mitigation”, 7 May 2026</a></li> </ol>
			Build on participation in key fora eg. SOAC Roundtable, bilateral / cross-community engagement opportunities	Focus on relationship building / management via ALAC Appointees (scope / metrics)	<ol style="list-style-type: none"> <li>1. <a href="#">ALAC Rules of Procedure Adjunct Document – Metrics and Remedial Actions for Appointees (adopted 12 Jan 2026)</a></li> <li>2. At-Large Fireside Chat with ALAC Liaison to the GNSO, <a href="#">16 Dec 2025</a> &amp; <a href="#">8 Dec 2025</a></li> <li>3. <a href="#">GAC-ALAC Regulatory Developments Briefing Series</a></li> </ol>

# Review: SO-1, SG-1.1, S-1.1.3 & S-1.1.4

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<b>Strategic Objective 1:</b> Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance	<b>SG-1.1</b> Ensure inclusive stakeholder representation and enhance collaboration	S-1.1.3 Foster appealing environment for next generation	Strengthen engagement with ICANN Fellows and NextGens	Run an ALAC Program for NextGen and Fellows, in coordination with mentors	
		S-1.1.4 Develop a new generation of leaders		Encourage RALOs to engage with Fellows post ICANN public meetings	

# Review: SO-1, SG-1.1, S-1.1.5

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<b>Strategic Objective 1:</b> Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance	<b>SG-1.1</b> Ensure inclusive stakeholder representation and enhance collaboration	<b>S-1.1.5</b> Increase and broaden participation, particularly from underrepresented communities	Encourage RALO outreach and engagement initiatives to fulfill S-1.1.5		
			Broaden regional, economic, community and linguistic participation in ICANN	Ensure correct implementation of relevant adopted policies for the Next Round of New gTLDs, in relation to end-user needs - namely the Applicant Support Program, contention resolution reform, IDNs, and TLD variant management policies.	<ol style="list-style-type: none"> <li>1. Request for PDP on Latin Script Diacritics</li> <li>2. ALAC Advice on ASP</li> <li>3. ALAC Advice on String Replacement</li> <li>4. ICANN85 At-Large Plenary 2: At-Large Preparations for 2026 Next Round of New gTLD Applications, 11 Mar 2026</li> <li>5. ICANN86 At-Large Plenary 2: At-Large Preparations for the Next Round: Comments, Objections, and Community Engagement, 10 June 2026</li> </ol>

# Review: SO-1, SG-1.2, S-1.2.1

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<b>Strategic Objective 1:</b> Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance	<b>SG-1.2:</b> Enhance the agility and effectiveness of policy and advice development	<b>S-1.2.1</b> Reduce complexity and create incentives to encourage active participation	Strengthen support for At-Large policy development participation and discussions	Run capacity building initiatives on ALAC position / statement / Advice development, or to support the same	<ol style="list-style-type: none"> <li>At-Large Briefing Session: Informed Consensus: An Approach to At-Large Position Development <a href="#">02 Dec 2025</a> &amp; <a href="#">04 Dec 2025</a></li> <li>At-Large Fireside Chat on Participating in ICANN Working Groups, <a href="#">26 Jan 2026</a> &amp; <a href="#">29 Jan 2026</a></li> <li><a href="#">At-Large Webinar: "ICANN Global Public Interest Framework (GPIF) and its Relevance to At-Large", 28 Apr 2026</a></li> <li><a href="#">At-Large Webinar: "GNSO PDP 101", 28 May 2026</a></li> </ol>

# Review: SO-1, SG-1.2, S-1.2.3

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<p><b>Strategic Objective 1:</b> Evolve and promote ICANN's Multistakeholder Model to sustain its inclusive Approach to Internet Governance</p>	<p><b>SG-1.2:</b> Enhance the agility and effectiveness of policy and advice development</p>	<p><b>S-1.2.3</b> Proactively engage with governments, regulators, intergovernmental organizations, and other public policy stakeholders</p>	<p>Map stakeholders and engagement opportunities / successes</p>	<p>Encourage At-Large participation in global and regional internet governance event</p> <p>Encourage RALOs to coordinate with Regional GAC and GSE for engagement / meetings</p>	<ol style="list-style-type: none"> <li>1. <u>ICANN82 Joint Meeting of the GAC and ALAC – WSIS+20 Outcome, 10 Mar 2026</u></li> <li>2. At-Large participation in IGF 2025, Norway, Dec 2025</li> </ol>

# Review: SO-3, SG-3.1, S-3.1.1

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<b>Strategic Objective 3:</b> Collaborate with relevant stakeholders to evolve the Internet's unique identifier systems	SG-3.1 Facilitate digital inclusion	S-3.1.1 Promote the advancement of Universal Acceptance and Internationalized Domain Names	Map stakeholder and engagement opportunities / successes	Initiate campaign on UA readiness of organisations through ACES and encourage amplification through RALOs	
				Pursue collaborative opportunities with the Universal Acceptance Expert Working Group (UAEWG) (if any)	N/A

# Review: SO-4, SG-4.1, S-4.1.1

Strategic Objective	Strategic Goal	Strategies	Core Activities	Possible Initiatives	Outcomes
<b>Strategic Objective 4:</b> Strengthen the stability and security of the Internet's unique identifier systems	<b>SG-4.1</b> Strengthen partnerships with relevant stakeholders to reinforce the shared responsibility of ensuring secure and stable Internet's unique identifier systems	<b>S-4.1.1</b> Continue to provide and participate in trusted forums that convene relevant stakeholders	Convene or participate in initiatives aimed at achieving more impactful DNS abuse mitigation, name collision mitigation and minimization of end-user confusion risks	Build community capacity through Phishing course (from ACES)  Encourage RALOs to use DNS Abuse education as a means to broaden participation of under-represented groups  Seek, draw on data / research to support decision-making for mitigating DNS abuse, name collision, and end-user confusion risks	1. ACES – Phishing Train-the-Trainer Module rolled out  1. <a href="#">At-Large Meets OCTO-SSR: ICANN83 ALAC-OCTO Joint Session Recap, 26 Feb 2026</a> 2. <a href="#">ICANN85 ALAC-OCTO Joint Session, 11 Mar 2026</a> 3. <a href="#">At-Large Webinar: An Overview on DNS Abuse Mitigation, 14 Apr 2026</a>
			Convene or participate in trusted global forums on DNS Abuse with key stakeholders to strengthen system security and stability through a multi-stakeholder approach.	Convene or participate in opportunities for periodic examination of policies requiring DNS Abuse mitigation with the goal of either refining or expanding on such policies through a multi-stakeholder approach	1. At-Large input into GNSO Small Team on DNS Abuse Report 2025 2. <a href="#">ICANN85 At-Large Plenary: Progressing the DNS Abuse Mitigation Agenda, 10 Mar 2026</a> 3. Participation in GNSO DNSAM PDP 1 Associated Domain Checks 4. <a href="#">At-Large Webinar: At-Large Meets ICANN Contractual Compliance and NetBeacon Institute, 12 May 2026</a>

# 3. Inviting input on where and what revisions should be made for FY27

# Provide your input via the poll

Zoom Poll?

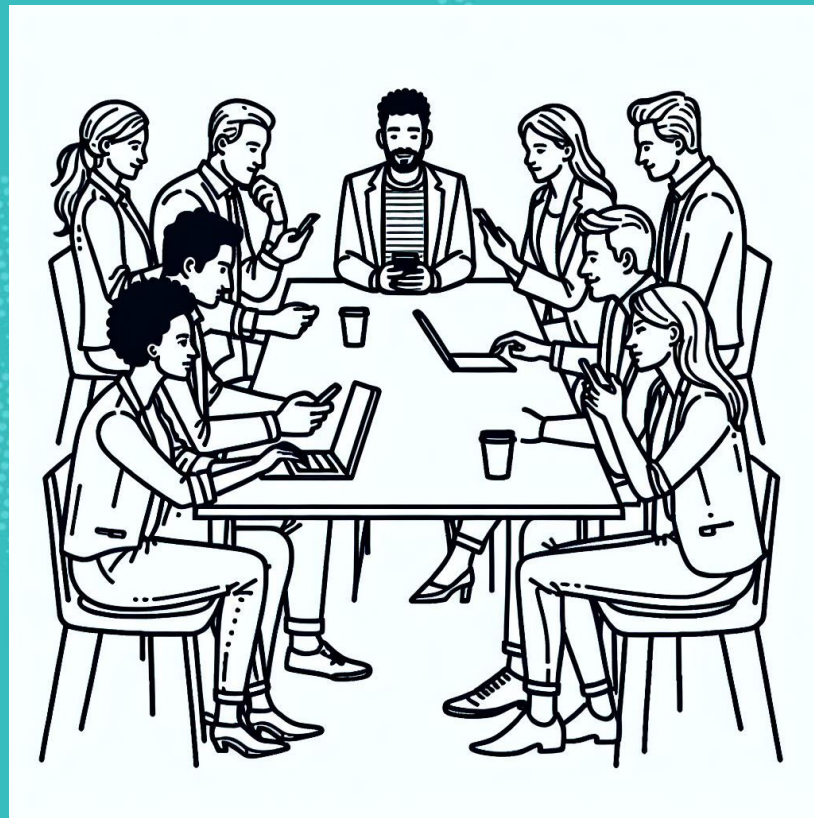
## Poll Questions

- Are the outcomes sufficient?
- Do the Core Activities or Possible Initiatives need adjustment?
- Have key aspects been omitted?

# Discussion

Let's review the  
poll results

Please share your  
observations for  
feedback



**Thank you for your participation.**

Next Steps

ALAC to consider input and feedback received, then formulate its FY27 Strategic Priorities for adoption



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